From
The Mission Director, MEPMA,
Hyderabad.

## To

All the Project Directors of MEPMA, Addl. Commissioner, UCD, GHMC. Telangana.

Sir/Madam,
Lr.NO.MEPMA-SEPIGENC|3|2018 DaF2 27.02 .2020

Sub: MEPMA - SEP \& SHG-Bank Linkage - Irregularities and other field issues observed - Certain instructions - Reg.

I invite kind attention to the subject cited. It is to inform that, certain irregularities and malpractices observed in sanctioning the Bank Linkage and SEP loans to Self Help Groups. The Mission Director, MEPMA felt the necessity of careful attention of Project Directors and instructed to review the following points with field staff:

1. SHG-BANK LINKAGE

| S.No | Observations | Action to be taken |
| :--- | :--- | :--- |
| 1 | Loans are being given to the <br> group's members and groups who <br> are not registered on line | The loans should be recommended only to those who <br> are registered online. C0 and TMC is responsible to <br> check whether the group is on line and verify the <br> hardcopies and other credentials. All the credentials <br> should be in place for verifications. (May be forwarded <br> the eligible SHGs to banks with covering letter from <br> MC mentioning SHG Ids for each SHG-bank wise) |
| 2 | Bank linkages are not being used <br> for income generating activity | The action plan should be checked by both COs and <br> TMCs regarding this and encourage more businesses <br> to be established. TMC should educate all RPs to <br> understand the value of creating more businesses. RPs <br> should ensure of establishing more businesses (at least <br> $50 \%)$. |
| 3 | Lending is not happening as per <br> MCP | Though MCP is in place the lending is given to all the <br> members equally. The principal of using MCP is <br> missing in the process. Ensure that lending happens <br> based on MCP. |
| 4 | It is noticed that Bank Linkages are <br> distributed equally not having any <br> mechanism to understand the <br> need and then support | After 2nd dose of Bank Linkage the amount should not <br> be used for domestic use but only for income <br> generating activity. This needs to be tracked by the <br> TMC and CO by attending meetings and seeing the <br> status. |
| 5 | Repayments of Loan status of non- <br> data sharing banks is not being <br> updated online regularly | The TMC and CO should ensure that timely update is <br> done on non-data sharing banks. If the data is not <br> updated the repayment status would not be known <br> and may end up in NPAs. To mitigate this challenge <br> timely update is must. |
| 6 | In NULM portal all the SHGs data <br> who received Bank Linkage should <br> be updated since 2014 buts it's <br> still incomplete | DMC and TMC along with DEO should finish this task <br> by having deadlines. If data is not uploaded, then our <br> progress is not reflected despite doing work. So, fix the <br> timelines to complete this task. |


| 7 | NPA \& Recovery | The ratio of NPA should be zero percentage. The <br> responsibility is on all the staff members like TMC, CO, <br> RP and ADMC. PD /MC should be updated regularly on <br> the strategies and action plan to ensure there is no <br> NPA |
| :--- | :--- | :--- |
| 8 | CBRM committees are not active. | There should be CBRM for each bank and conduct <br> meeting every month on the status and action plan for <br> recovery. CO and TMC should ensure this activity to <br> happen every month without fail. Record them <br> without fail. |
| 9 | Cash Transactions | Ensure that there is no cash in hand with any of the <br> staff including RP. The day the savings being collected <br> the amount should be deposited in the bank and <br> counterfoil to be shared with CO on the same day. <br> Encourage transactions through cheque for <br> transparency. |
| 10 | Utilization of TLF/ALF/SHG <br> amount for personal consumption <br> by CO/RP/Leaders/OBs | Ensure that staff should not handle or misuse the <br> TLF/ALF/SHG amount for personal use. Action may be <br> initiated against the concerned. |
| 11 | MIS maintaining updated |  |

2. SELF EMPLOYMENT PROGRAM

| S.No | Observations | Action to be taken |
| :---: | :--- | :--- |
| 1 | $\begin{array}{l}\text { Most of the loans are given to } \\ \text { the existing enterprises }\end{array}$ | $\begin{array}{l}\text { Check the rational why only existing enterprises are } \\ \text { given lending, any growth in their economic status, } \\ \text { records verified to support their growth in business } \\ \text { etc.Promote 50\% new enterprises. }\end{array}$ |
| 2 | Documentation of SEP loans | $\begin{array}{l}\text { The applications submitted to bank are not having any } \\ \text { record at offices for verification. This should be } \\ \text { checked by TMC and ensure that these documents are } \\ \text { maintained at office and available for checking of } \\ \text { records. }\end{array}$ |
| 2 | $\begin{array}{l}\text { No tracking of income being } \\ \text { generated out of businesses } \\ \text { scaled up. }\end{array}$ | $\begin{array}{l}\text { Have data of enterprises supported and track their } \\ \text { sustainability. Even check how the family benefited out } \\ \text { of this intervention. }\end{array}$ |
| 3 | $\begin{array}{l}\text { Entrepreneurs do not maintain } \\ \text { any records pertaining to their } \\ \text { business. }\end{array}$ | $\begin{array}{l}\text { Encourage and guide the entrepreneurs to maintain } \\ \text { records relevant to their businesses. For any support } \\ \text { to be given records become the base. RP and CO should } \\ \text { work on list of records to be maintained and check } \\ \text { every month whether they are maintained or not. }\end{array}$ |
| 4 | Requirement of EDPs | $\begin{array}{l}\text { Please make a calendar for a year share to have EDPs } \\ \text { for budding and existing entrepreneurs. This helps } \\ \text { them understand their preparation for new }\end{array}$ |
| enterprises and facilities and schemes available for |  |  |
| existing entrepreneurs. |  |  |$\}$


| 5 | No record of case studies | Every year make at least 10 case studies of the women <br>  <br> DMC will help in this task. |
| :---: | :--- | :--- |
| 6 | Capacity lack of RPs in <br> Enterprise promotion is <br> observed | PD and DMC should give orientation to the RPs on <br> promoting more enterprises. Support may be taken <br> from SMC. |
| 7 | On line data updating in both <br> MEPMA and NULM portal is <br> not happening on time | DMC and TMC along with DEO should finish this task <br> by having deadlines. If data is not uploaded, then our <br> progress is not reflected despite doing work. So, fix the <br> timelines to complete this task. TMC please monitor <br> this and ensure completing the work. |
| 8 | Have the calendar of events <br> happening relevant <br> enterprise development <br> to | SHG women should be provided different platforms <br> where her business is exposed, and more business <br> opportunities are created. One such platform is <br> exhibitions and team should have list of events both <br> district, state, national and international platforms and <br> prepare on the requirements mentioned. So that many <br> women are given opportunity to participate and get <br> benefitted. |
| 9 | Nominations for exhibitions is <br> very poor | It is observed that few districts haven't send any <br> nominations for exhibitions, often the same <br> participant is given opportunity to participate than <br> encouraging new SHG women, data is not in place |
| TMC and DMC are responsible to look into this and |  |  |
| keep the track of SHG women with their product |  |  |
| details so that nominations could become easy and |  |  |
| more SHG women are given opportunity to participate. |  |  |$|$

Note: The entire team is responsible to ensure all the above tasks are periodically reviewed and checked. TMC and CO are accountable for delay in completing the tasks. DMC should review them every fortnight and inform to the concerned SMC on the progress. For any support they may reach out to team.

## ALF wise Records to be maintained by the Resource person:

1. Register - Bank Linkages - This register should have all the details of bank linkages provided to SHGs. Always it should be updated and provided for verification to CO. CO should verify once in a month and sign the register with date being mentioned.

Register should have the following data:
> Bank wise
> SHG wise
r Dose wise
$>$ Repayments along with interest paid details
> VLR released details
> NULM Interest subvention released details
> Loan amount utilization details- member wise
2. SEP - Register should have the following:

- Bank wise - Application details
- Task force approved minutes and details
- Loan disbursed details
- Repayment details Repayments along with interest paid details
- Interest subvention released details
- Unit photograph


## 3. Register - Entrepreneur details (Format attached)

In view of the above, directions are hereby given to ensure the field staff to follow the above instructions. Any deviation of above instructions on action taken points, the concerned person will be held responsible and serious action will be initiated against the persons responsible

The project Directors are hereby directed to circulate the same to all the field staff and RPs and to instruct the DMCs \& TMCs to monitor the field activities regularly and report to Project Director if any issues noticed.

Yours faithfully,
Sd/- Dr. N. Satyanarayana, IAS, Mission Director, MEPMA

Copy to all the Municipal Commissioners for necessary action.


Addl. Mission Director, MEPMA


